



2015 Business Report

Presented to the Board of Directors

December 9, 2015



BELMONT FALL MEET

PERFORMANCE 2015

		Improvement
NYRA Handle	\$320,907,036	7%
All Sources Handle	\$364,964,645	8%
Attendance	108,210	6%

AQUEDUCT WINTER MEET

- Features 27 stakes races worth \$4.8 million in purses, including Cigar Mile.
- Horsemen's Lounge: Official opening on December 26, 2015; featuring sofas, HD TV's, AmTote machines.
- As of Sunday December 6, wagering is up 4.3%.



CIGAR MILE: TONALIST

EQUINE SAFETY

Equine Injury Database

	2012	2013	2014
NATIONAL AVERAGE	1.92	1.90	1.89
NYRA	2.20	1.29	1.83

NYRA 2015 TO DATE: 1.03

COMMITMENT TO SAFETY

2016 RACING SCHEDULE

JANUARY 2016	S	M	T	W	T	F	S	FEBRUARY 2016	S	M	T	W	T	F	S	MARCH 2016	S	M	T	W	T	F	S	APRIL 2016	S	M	T	W	T	F	S	
						1	2				1	2	3	4	5		6			1	2	3	4		5						1	2
	3	4	5	6	7	8	9		7	8	9	10	11	12	13		6	7	8	9	10	11	12		3	4	5	6	7	8	9	
	10	11	12	13	14	15	16		14	15	16	17	18	19	20		13	14	15	16	17	18	19		10	11	12	13	14	15	16	
	17	18	19	20	21	22	23		21	22	23	24	25	26	27		20	21	22	23	24	25	26		17	18	19	20	21	22	23	
	24	25	26	27	28	29	30		28	29							27	28	29	30	31				24	25	26	27	28	29	30	
	31						19								16								16		18						2	

MAY 2016	S	M	T	W	T	F	S	JUNE 2016	S	M	T	W	T	F	S	JULY 2016	S	M	T	W	T	F	S	AUGUST 2016	S	M	T	W	T	F	S
	1	2	3	4	5	6	7					1	2	3	4							1	2			1	2	3	4	5	6
	8	9	10	11	12	13	14		5	6	7	8	9	10	11		3	4	5	6	7	8	9		7	8	9	10	11	12	13
	15	16	17	18	19	20	21		12	13	14	15	16	17	18		10	11	12	13	14	15	16		14	15	16	17	18	19	20
	22	23	24	25	26	27	28		19	20	21	22	23	24	25		17	18	19	20	21	22	23		21	22	23	24	25	26	27
	29	30	31						26	27	28	29	30				24	25	26	27	28	29	30		28	29	30	31			
						21							19	31	12					9							26				

SEPTEMBER 2016	S	M	T	W	T	F	S	OCTOBER 2016	S	M	T	W	T	F	S	NOVEMBER 2016	S	M	T	W	T	F	S	DECEMBER 2016	S	M	T	W	T	F	S
					1	2	3								1				1	2	3	4	5						1	2	3
	4	5	6	7	8	9	10		2	3	4	5	6	7	8		6	7	8	9	10	11	12		4	5	6	7	8	9	10
	11	12	13	14	15	16	17		9	10	11	12	13	14	15		13	14	15	16	17	18	19		11	12	13	14	15	16	17
	18	19	20	21	22	23	24		16	17	18	19	20	21	22		20	21	22	23	24	25	26		18	19	20	21	22	23	24
	25	26	27	28	29	30			23	24	25	26	27	28	29		27	28	29	30					25	26	27	28	29	30	31
5						16	30	31					22							19							17				

RACING SCHEDULE

- Thursday June 9-Saturday June 11: **Belmont Stakes Racing Festival**
- Saturday, July 9: **Stars & Stripes Festival**
- Saturday, August 6: 89th running of the **Whitney**
- Saturday, August 27: 147th running of the **Travers**



FEATURE DAYS 2016

NYRA MILESTONE

Celebrating 50 years in the horse racing industry on January 31, 2016.



PATRICK MAHONY

Third generation of Mahonys to play an important role in horseracing sport.

FINANCIAL PERFORMANCE

FY 2015

- 2nd Straight Operating Profit
- 2nd Consecutive year, surplus achieved exclusive of VLTs

FY 2016

- Projecting a 3rd Consecutive Operating Profit

LOOKING AHEAD

BELMONT STAKES RACING FESTIVAL

- Inaugural 3-day racing festival
- 17 graded stakes races worth \$10 million in purses
- 2nd highest Belmont Stakes Day handle in NYRA history = \$138 million
- Featured new entertainment with US Military Academy at West Point, Jersey boys, Goo Goo Dolls.



**YEAR IN REVIEW
2015**



Fourstardave

SARATOGA RACE MEET



- State-of-the-art sports bar: Fourstardave



**YEAR IN REVIEW
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SARATOGA RACE MEET

- State-of-the-art sports bar: Fourstardave
- Tom Durkin Replay Center

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SARATOGA RACE MEET

- State-of-the-art sports bar: Fourstardave
- Tom Durkin Replay Center
- Saratoga Walk of Fame

**YEAR IN REVIEW
2015**

SARATOGA RACE MEET

RED JACKET CEREMONY

HONORING



Marylou Whitney
Marylou Whitney Stables



Ogden Mills Phipps
Phipps Stable

- State-of-the-art sports bar: Fourstardave
- Tom Durkin Replay Center
- Saratoga Walk of Fame
- Red Jacket Induction Ceremony

WALK OF FAME

YEAR IN REVIEW
2015

SARATOGA RACE MEET

- Set a record handle: All-source \$697,613,499, on track \$157,647,599, and paid attendance 1,065,625.
- Generates \$240 million to Capital Region*.
- Resulted in occupancy tax revenue for the city of Saratoga Springs in record amount of \$1.38 million.

**YEAR IN REVIEW
2015**

**Saratoga IDA study , March 2015*

TECHNOLOGY

- Reconfigured NYRA.com web portal and HD video page.
- New HD live stream feeds from various camera angles.
- Spanish language feed.
- Finish line digital slow motion camera.

**YEAR IN REVIEW
2015**

DORMITORY

- Broke ground in 2014 with 47 room dormitory at Belmont.
- New dormitory part of a \$28 million renovation and new construction program for backstretch workers.

**YEAR IN REVIEW
2015**





YEAR IN REVIEW 2015

GOVERNANCE ACCOMPLISHMENTS

- Transforming governance and integrity;
- Preserving and then expanding the amount of our considerable economic impact and jobs in this State;
- Obtaining better financial performance and daily operation of the business;
- Requiring greater accountability in every aspect of our business;
- Improving equine safety and the quality of our racing;
- Making the racing experience more enjoyable for our fans; and
- Generating even more tourism—and tourism oriented revenues.



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